

Board of Directors (In Public)

Item 2.1

Subject: Research & Innovation Strategy 2018/19 to 2020/21
Date of Meeting: 3rd July 2018
Prepared by: Dr Mark Jackson. Director of Research & Innovation
Presented by: Dr Mark Jackson. Director of Research & Innovation
Purpose of Report: For Approval

BAF Ref	Impact on BAF
2.4, 2.5	Assurance that the Trust has in place an effective strategy to meet its Research and innovation ambitions.

1. Executive Summary

The previous research & innovation strategy established Liverpool Heart & Chest Hospital as a credible research organisation.

This strategy:

- Complements the new Trust strategic objective devoted to research & innovation, ensuring appropriate time and resources are devoted to making it a success
- Seeks to establish LHCH as a leader in research & innovation across the local health economy through the development of a collaborative strategy led by a new Professorial appointee jointly with the local Universities
- Builds upon our previous successes whilst taking advantage of new opportunities emerging from the new services the Trust is developing
- Develops our staff in the execution of research & innovation to ensure our leadership position is preserved

2. Background

This strategy for Research & Innovation supersedes the outgoing strategy.

3. Strategic Objectives

The clinical care of tomorrow has a crucial dependence on the research and innovation of today. As such, the intention of this strategy is to complement and support the ambition of Liverpool Heart & Chest Hospital to be the best.

Research & innovation has now been accepted as a strategic objective for the Trust in its own right, providing a clear mandate to ensure our services are underpinned by evaluation, learning from others, and thinking creatively to achieve advantage.

Research and innovation will however also influence the remaining four strategic objectives

thus:

- Quality & Patient Experience – better models of care or new treatments will lead to better outcomes for patients and improvements in experience
- Finance and Best Value – better quality care is usually cheaper; achieving standardisation from following evidence leads to reduced costs
- Best NHS Employer – staff are attracted to working in organisations that are seen as leaders in their fields of specialism
- Partnerships – research and innovation draws upon the skills and resources of other organisations that can complement our own when delivering programs of work

The strategy builds upon the good work of the previous strategy, and is organised into a number of strategic objectives:

1. Develop and Enhance New Strategic Initiatives and Relationships
2. Continued Promotion of Research & Innovation in our Existing Priority Areas
3. Build a culture that promotes, supports and values research and innovation activity within the Trust
4. Develop capacity and capability for research and innovation within the Trust
5. Maximise opportunities for our patients to take part in research
6. Maximise opportunities for research and innovation collaborations with external partners
7. Identify and implement new innovations likely to benefit the Trust
8. Performance and Governance

Initiatives to be implemented are described in detail in the strategy document attached.

4. Conclusion

This strategy:

1. Develops LHCH as a major player is contributing to the health needs of the City and beyond through research and innovation.
2. Recognises the importance of research and innovation for the Trust's future success, and ensures it receives appropriate management time accordingly.
3. Develops our established research strengths, and seeks new ones in accord with the Trust's clinical developments.
4. Invests appropriately in staff capability and knowledge to help keep our Trust at the cutting edge of service delivery.
5. Ensures communications are robust, allowing all who wish to take part to become involved.

5. Recommendations

The Board of Directors are asked to approve the Research & Innovation Strategy 2018/19 to 2020/21.